



OFFICE OF TRANSFORMATION & OPPORTUNITY

October 30, 2025

Low-Carbon Concrete Workshop: Team Pennsylvania + EFI Foundation

Michelle Tarquino

Transportation Coordinator

“

I've heard from business and labor leaders across the Commonwealth – **government needs to work more quickly and figure out a way to get to yes.** Today, we are making clear that Pennsylvania is open for business, and that we are going to be leaders in economic growth, job creation, and innovation.

GOVERNOR JOSH SHAPIRO



The Four Pillars of our Office

1. Be the Front Door
2. Measure what Matters
3. Support Long Term Strategy
4. Drive Structural Reform

Economic Development Strategy

Goals

**PENNSYLVANIA
GETS IT DONE.**



**Invest in Our Economic
Growth to Compete**



**Make Government Work
at the Speed of Business**



**Open Doors of Opportunity
for all Pennsylvanians**



Innovate to Win

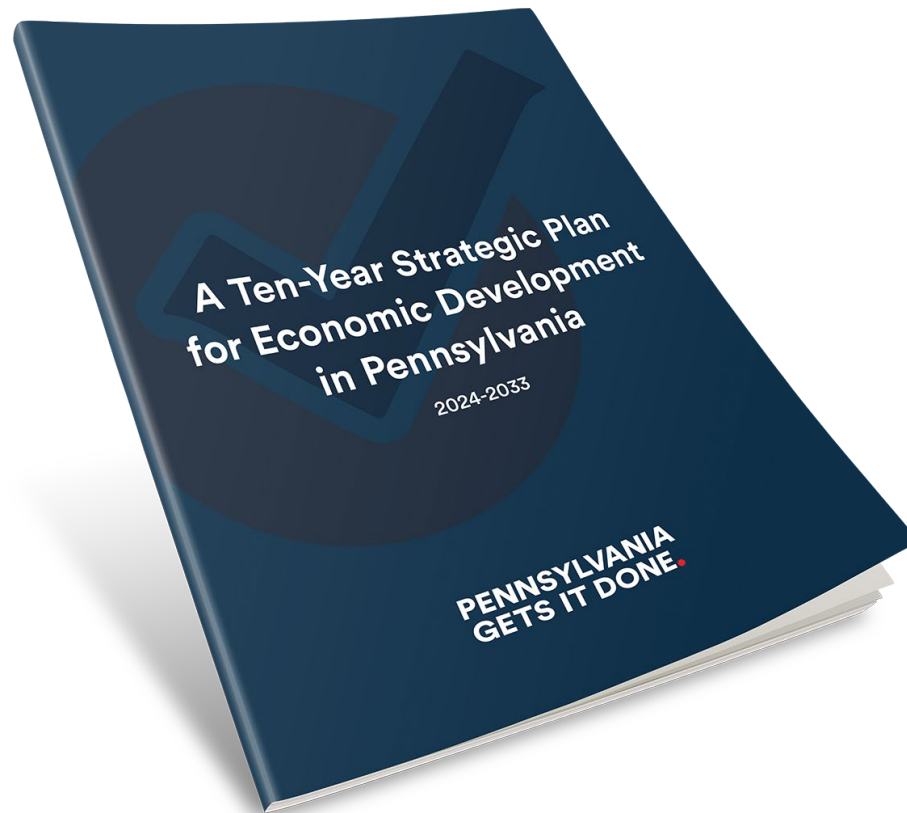


**Build Vibrant and
Resilient Regions**

Economic Development Strategy

Priority Sectors

**PENNSYLVANIA
GETS IT DONE.**



Agriculture



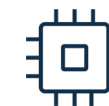
Energy



Life Sciences



Manufacturing



Robotics and Technology

PERMITTING

Speed to Market

Permitting reform is underway

- Technological change
 - Overhauling age-old systems
- Process change
 - Setting targets alongside agencies to streamline permit approval processes
- Cross-agency collaboration
 - Anticipating roadblocks and working across agencies to overcome them

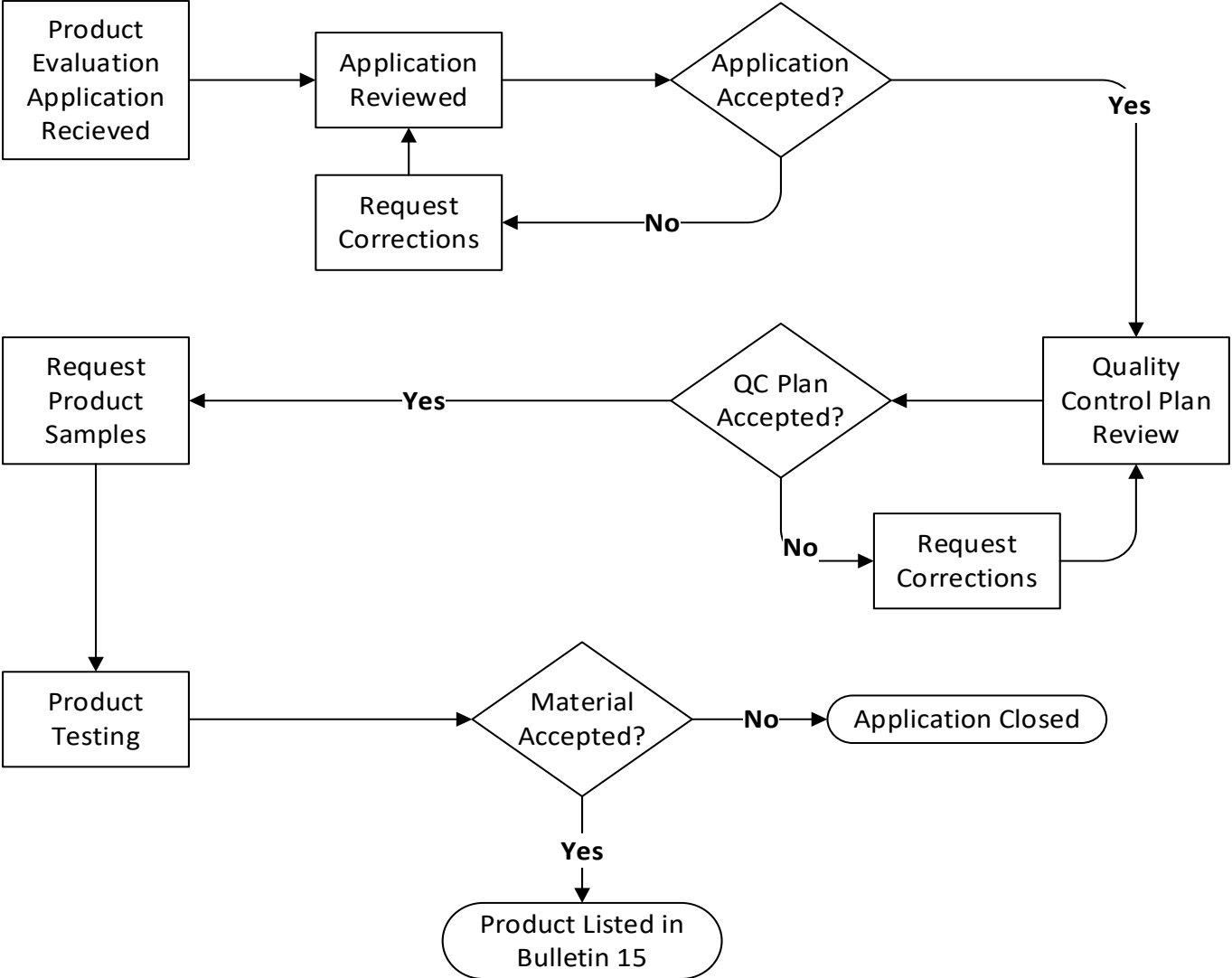
Let's talk concrete

Why the need for change?

PennDOT Product Evaluation Process

- Application received for new product listing in Bulletin 15
 - Existing PennDOT specification – target 180 days
 - No existing PennDOT specification – target 2 years
 - 1st option: Seek other state agency specifications
 - 2nd option: Alternative to existing specification
 - 3rd option: Full research project (pilot projects/work plan) to develop PennDOT specification – longer timeframe
- All products to be listed in Bulletin 15 must include:
 - Independent 3rd party passing test data
 - Detailed quality control plans
 - Technical reviews by PennDOT subject matter experts
 - Passing in-house PennDOT test results

PennDOT Product Evaluation Process





Get in touch

pa.gov/oto

mtarquino@pa.gov